



INTEGRITY • TRUST & RESPECT • HUMILITY • COMMITMENT

Dalmia Bharat Limited by the Fundamentals

23.5 MnT

Clinker Capacity



49.5 MnT

Cement Capacity



29.4 MnT

Sales Volume



506 MW[#]

Power Capacity



15

Plants



23

States Served



46,600+

Channel Partners



5,763

Employees



Our Vision

To unleash the potential of everyone
we touch



Our Mission

To be in the top two in all our businesses
on the strength of our people and the
speed of our innovation



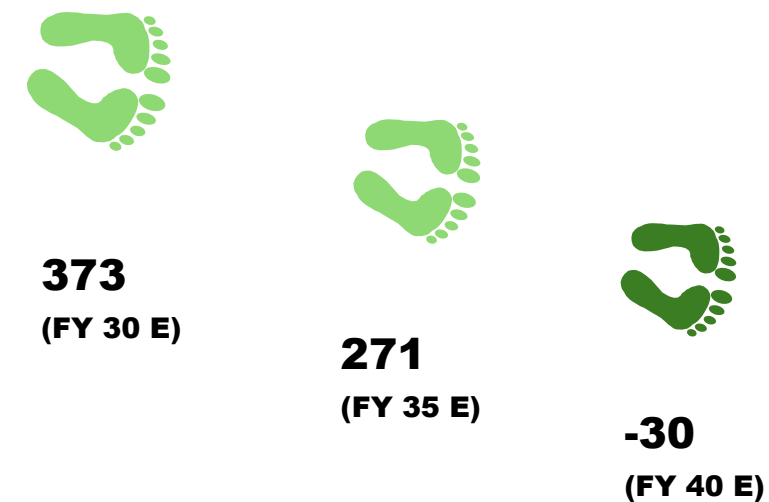
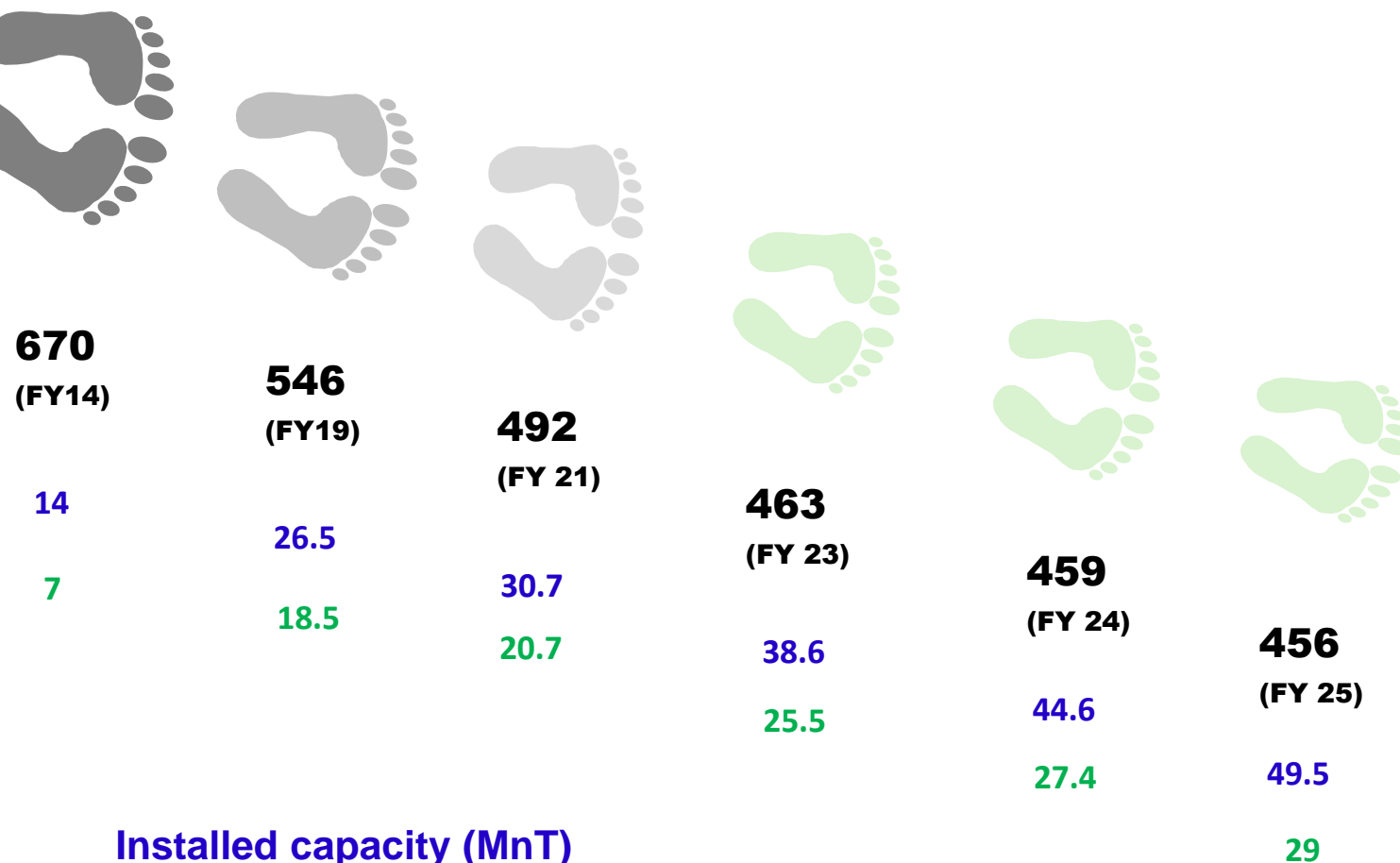
Our Values

- Integrity
- Humility
- Trust & Respect
- Commitment

Decoupling CO2 emissions from growth

REALISED LOW CARBON TRANSITION

AMBITION FOR CARBON NEGATIVE FOOTPRINTS



Installed capacity (MnT)

Production (MnT)

Net kgCO2/ton of cementitious product

Decoupling CO2 emissions from growth (10 year snapshot)

- **Clinker Factor Optimisation**

Achieved **27% reduction** through increased use of waste-derived cementitious materials.

- **Low Carbon Blended Cement**

Product portfolio share surged from **46% to 85%** via strategic new product development.

- **Renewable Electricity (RE100)**

Enabled a **5x increase** in renewable energy adoption through **Waste Heat Recovery, Solar, and Wind**, reaching **40%+ transition**.

- **Fossil-Free Thermal Energy**

Attained **23% transition** by leveraging **renewable biomass, incinerable waste recycling**, and **innovative process technologies**.

- **Energy Productivity (EP100)**

Improved **1.5x** through deployment of **efficient coolers, heat recuperation systems**, and **advanced cement technologies**.

- **Low Carbon Mobility**

Progressing towards **biofuels and electric vehicles** for sustainable transportation.

670
(FY14)

Net kgCO₂/ton of cementitious product



456
(FY 25)

Future-Ready Sustainability & Technology Roadmap

- **Advanced Technology Adoption**

Exploring **CCUS innovations**: Urea, Soda Ash, Oxyfuel, Mineralisation, Olefins.

- **100% Low Carbon Cement Production**

Maximising existing **blended cement technologies** for full decarbonisation.

- **100% Fossil-Free Electricity (RE100)**

Transition powered by **Solar, Wind, Pumped Storage, Nuclear SMRs, Green Hydrogen**.

- **100% Fossil-Free Thermal Energy**

Enabled by **renewable biomass, green hydrogen, heat electrification, etc**

- **100% Electric & Biofuel Mobility**

Full shift to **EVs, Bio-CNG, and advanced biofuel technologies**.

- **Energy Productivity (EP100)**

2x improvement via cutting-edge tech adoption and workforce reskilling.

Access to Climate Finance
Unlocking **green grants, risk capital, and carbon credits** to scale clean technologies.

456
(FY25)

Net kgCO₂/ton of cementitious product

-30
(FY 40)

Visualization of a net zero cement plant

Sustainably sourced raw materials (from waste)

- Fly ash
- Slag
- Synthetic Gypsum

Human resources

- Reskilled existing workforce
- New skills development
- Innovation culture

Fossil free electricity

- Solar
- Wind
- Hybrid RTC
- Waste Heat Recovery
- Nuclear

New technologies

- Heat Electrification
- Fuels
- New Clinker Chemistry
- Oxygen Enrichment and
- Carbon Capture and Utilisation

Grey to Green

Sustainable transport

- Electric Vehicles
- Green Hydrogen
- Inland Waterways
- Net Zero Railways

Sustainably sourced fuels (from waste and biomass)

- Renewable Biomass
- Incinerable Industry Waste
- Municipal Solid Waste (MSW)
- Green Hydrogen

Core products

- Net Zero Cement

New products range from CCU

- Green Molecules
- Aggregates
- Algal Oils
- Fertilisers
- Industrial Raw Material



Thank you